

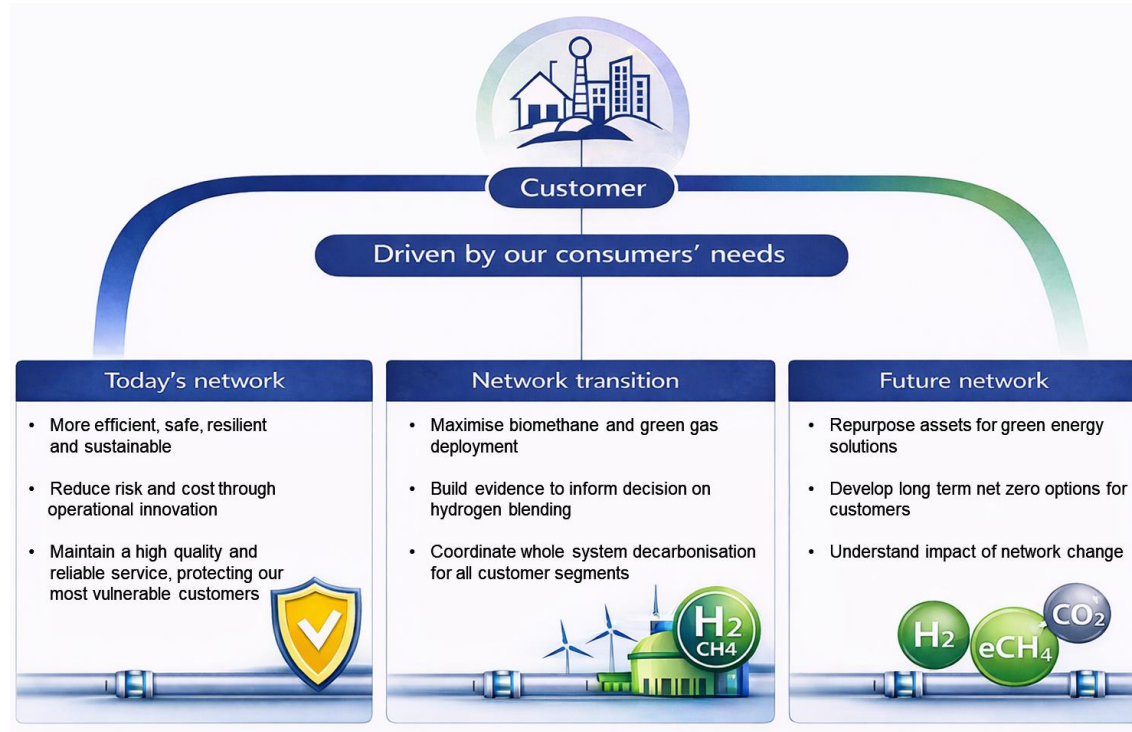


Innovation Basecamp 2026

4th February 2026 – Park Plaza, London



Introduction



Gordon McMillan

Innovation Scouting & Discovery Lead:



Background Information

A significant proportion of SGN's MOB estate was constructed pre-2000, when asbestos-containing materials (ACMs) were routinely used in:

- Ceilings and walls
- Fire-resistant panels and boxing
- Cement boards and legacy enclosures

These buildings now intersect directly with riser replacement and safety programmes.



Why Asbestos Creates a Systemic Challenge ?

1. Hard stop on operational work
2. Poor quality and fragmented asbestos data
3. Multi-party responsibility and slow decision-making
4. Workforce and public safety impact



Our Expectations

What are we looking for?

Solutions could :

- ❑ Identify and predict asbestos risk before site attendance
- ❑ Uses building age, typology, historic data and digital insight
- ❑ Align with duty holder to actual areas of concern to plan with works
- ❑ Unified asbestos information-sharing platform with local authorities.
- ❑ Potential on site solutions like sensing or non-intrusive drills

- ✓ Reduce unnecessary stoppages and delays
- ✓ Fewer aborted visits and re-mobilisations
- ✓ Protect workforce health and safety
- ✓ Clear, repeatable controls suitable for scaling
- ✓ Integrate with SGN asset and planning systems



IMPORTANT

It is important for all innovators to note that we are looking for plans rather than just ideas as solutions.



Key Contacts:

Join SGNs Innovation Ecosystem



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